Annual Financial Report

Financial Overview
2025

The Annual Financial Report of Uzbekistan State World Languages University (UzSWLU) presents the University's financial performance for the fiscal year ending **2025**. The report has been prepared in accordance with the Law of the Republic of Uzbekistan **"On Accounting" (No. ZRU-598)** and the relevant financial regulations issued by the Ministry of Higher Education, Science and Innovation and the Ministry of Finance.

Financial management at UzSWLU is based on the principles of transparency, accountability, efficiency, and sustainable resource allocation. Financial resources are managed through an integrated budgeting system that supports academic activities, scientific research, infrastructure development, digital transformation, student services, and environmental sustainability.

Publication Record

Fiscal Year	Report Published	Total Budget (USD)
2022	March 2023	17,100,000
2023	March 2024	18,500,000
2024	March 2025	20,200,000
2025	**March 2026**	**22,400,000**

Revenue Structure (Fiscal Year 2025)

University revenue is generated from diversified funding sources that ensure financial sustainability and support institutional development.

Revenue Source	Share	Amount (USD)
Government Operating Subsidy	56%	12,544,000
Tuition and Contract Fees	27%	6,048,000
Research and Innovation Grants	10%	2,240,000
Professional Development and Educational Services	5%	1,120,000
Other Operating Income	2%	448,000
Total Revenue	**100%**	**22,400,000**

Government funding remained the University's primary source of income, while tuition fees and competitive research funding continued to provide stable financial support for institutional development.

Expenditure Structure (Fiscal Year 2025)

University expenditure was distributed across academic, operational, research, and sustainability priorities.

Expenditure Category	Share	Amount (USD)
Academic Staff Salaries and Benefits	39.0%	8,736,000
Sustainability Programmes	23.4%	5,241,600
Infrastructure, Utilities and Maintenance	22.0%	4,928,000
Research and Innovation Activities	8.0%	1,792,000
Administrative and Support Services	5.0%	1,120,000
Student Services and Other Operational Costs	2.6%	582,400
Total Expenditure	**100%**	**22,400,000**

Academic activities remained the University's largest expenditure category, while sustainability programmes represented nearly one-quarter of the total annual budget.

Sustainability Investment Allocation

During **2025**, the University invested **USD 5,241,600**, representing **23.4%** of the total institutional budget, in sustainability-related programmes.

Investment Area	Budget (USD)
Renewable Energy and Solar Infrastructure	1,250,000
Smart Buildings and Energy Management	760,000
Water Management and Water Efficiency	450,000
Waste Management and Circular Economy	520,000
Sustainable Transportation and Green Mobility	630,000
Sustainability Education and Research	690,000
Green Infrastructure and Biodiversity	941,600
Total Sustainability Investment	**5,241,600**

Investment focused on expanding renewable energy systems, improving building energy efficiency, strengthening sustainable transport, enhancing environmental infrastructure, and integrating sustainability into teaching and research.

Research and Innovation Funding

Research investment supported scientific development, innovation, and international collaboration.

Funding Source	Amount (USD)
Government Research Grants	920,000
International Research Projects	430,000
Internal University Research Grants	255,000
Innovation and Commercialisation Programmes	187,000
Total Research Funding	**1,792,000**

Research funding supported interdisciplinary projects in linguistics, translation studies, educational technologies, sustainability, artificial intelligence, and international research cooperation.

Multi-Year Financial Performance

Year	Total Budget (USD)	Sustainability Budget (USD)	Sustainability Share
2022	17,100,000	3,150,000	18.4%
2023	18,500,000	3,737,000	20.2%
2024	20,200,000	4,403,600	21.8%
2025	**22,400,000**	**5,241,600**	**23.4%**

Between **2022** and **2025**, the University's total operating budget increased by approximately **31%**, while sustainability investment grew from **USD 3.15 million** to **USD 5.24 million**, reflecting the University's continued commitment to sustainable institutional development.

Capital Investment

Major capital investments during the reporting period focused on strengthening academic infrastructure and supporting digital and environmental transformation.

Capital Project	Investment Priority
Solar Photovoltaic Expansion	Renewable Energy
Smart Building Management System	Energy Efficiency
Digital Learning Infrastructure	Teaching and Learning
Campus ICT Infrastructure	Digital Transformation
Building Modernisation and Maintenance	Campus Development
Green Campus Landscaping	Environmental Improvement

Financial Management

Financial planning and budget execution are coordinated by the Finance Department in cooperation with the Rectorate and relevant administrative units. Annual budgets are approved prior to the beginning of each fiscal year and monitored through integrated financial management systems.

Financial resources are allocated according to approved operational plans, procurement regulations, and institutional strategic priorities. Regular internal financial monitoring and annual reporting ensure transparency, accountability, and efficient utilisation of university resources.