Annual Financial Report

Financial Overview
2026

The Annual Financial Report of Uzbekistan State World Languages University (UzSWLU) presents the University's financial performance for the fiscal year ending 2026. The report has been prepared in accordance with the Law of the Republic of Uzbekistan **"On Accounting" (No. ZRU-598)**, relevant regulations of the Ministry of Higher Education, Science and Innovation, and the Ministry of Finance.

Financial management at UzSWLU is based on the principles of transparency, accountability, efficiency, and sustainable resource allocation. Financial resources are managed through an integrated budgeting system that supports academic activities, research, infrastructure development, digital transformation, student services, and sustainability initiatives.

Publication Record

Fiscal Year	Report Published	Total Budget (USD)
2023	March 2024	18,500,000
2024	March 2025	20,200,000
2025	March 2026	22,400,000
2026	April 2026	24,100,000

Revenue Structure (Fiscal Year 2026)

University revenue is generated from diversified funding sources that ensure financial stability and support institutional development.

Revenue Source	Share	Amount (USD)
Government Operating Subsidy	55%	13,255,000
Tuition and Contract Fees	28%	6,748,000
Research and Innovation Grants	10%	2,410,000
Professional Development and Educational Services	5%	1,205,000
Other Operating Income	2%	482,000
Total Revenue	**100%**	**24,100,000**

Government funding remained the University's primary source of income, accounting for more than half of total revenue. Tuition fees represented the second largest source of income, while research grants and professional services continued to expand as important supplementary revenue streams.

Expenditure Structure (Fiscal Year 2026)

University expenditure was distributed across academic, operational, research, and sustainability priorities.

Expenditure Category	Share	Amount (USD)
Academic Staff Salaries and Benefits	38.0%	9,158,000
Sustainability Programmes	25.1%	6,049,100
Infrastructure, Utilities and Maintenance	22.0%	5,302,000
Research and Innovation Activities	8.0%	1,928,000
Administrative and Support Services	5.0%	1,205,000
Student Services and Other Operational Costs	1.9%	458,900
Total Expenditure	**100%**	**24,101,000**

The largest proportion of expenditure supported academic activities, reflecting the University's core educational mission. A substantial share of expenditure was also directed towards sustainability programmes, infrastructure improvement, research, and institutional operations.

Sustainability Investment Allocation

During 2026, the University invested **USD 6,049,100**, representing **25.1%** of the total institutional budget, in sustainability-related programmes.

Investment Area	Estimated Budget (USD)
Renewable Energy and Solar Infrastructure	1,520,000
Smart Buildings and Energy Management Systems	865,000
Water Management and Water Efficiency Projects	510,000
Waste Management and Circular Economy Programmes	620,000
Sustainable Transportation and Green Mobility	735,000
Sustainability Education and Research	820,000
Green Infrastructure and Biodiversity Conservation	979,100
Total Sustainability Investment	**6,049,100**

Research and Innovation Funding

Research funding continued to increase in support of scientific development and institutional innovation.

Funding Source	Amount (USD)
Government Research Grants	980,000
International Research Projects	465,000
Internal University Research Grants	285,000
Innovation and Commercialisation Programmes	198,000
Total Research Funding	**1,928,000**

Research funding supported interdisciplinary projects in linguistics, education, digital technologies, sustainability, translation studies, and innovation.

Multi-Year Financial Performance

Year	Total Budget (USD)	Sustainability Budget (USD)	Sustainability Share
2023	18,500,000	3,737,000	20.2%
2024	20,200,000	4,403,600	21.8%
2025	22,400,000	5,241,600	23.4%
2026	24,100,000	6,049,100	25.1%

Between 2023 and 2026, the University's total operating budget increased by approximately **30.3%**, while sustainability investment grew from **USD 3.74 million** to **USD 6.05 million**, demonstrating a sustained increase in long-term institutional investment.

Capital Investment

Major capital expenditure during the reporting period focused on improving academic infrastructure, digital transformation, and campus development.

Capital Project	Investment Priority
Solar Photovoltaic Installation	Renewable Energy Infrastructure
Smart Building Management System	Energy Efficiency
Digital Learning Infrastructure	Teaching and Learning
Campus Network and ICT Infrastructure	Digital Transformation
Building Renovation and Maintenance	Campus Development
Green Campus Landscaping	Environmental Improvement

Financial Management

Financial planning is coordinated by the Finance Department in cooperation with the Rectorate and relevant administrative units. Annual budgets are approved prior to the beginning of each fiscal year and monitored throughout the reporting period using institutional financial management systems.

Financial resources are allocated according to approved annual operational plans, procurement procedures, and institutional strategic priorities. Budget execution is monitored regularly through internal financial controls and periodic reporting to university management.