UZBEKISTAN STATE WORLD LANGUAGES UNIVERSITY

Stakeholder Participation in University Decision-Making

SDG 16 Peace, Justice and Strong Institutions | Reporting year 2025

Overview

Uzbekistan State World Languages University (UzSWLU) gives external stakeholders a direct role in its decision-making through two bodies established under the University Charter: the Supervisory Board, which takes the University's main strategic and financial decisions, and the Public Council, which oversees the quality of education and submits proposals to the University Council. Both bring representatives of government, civil society, business and the wider community into University governance.

Supervisory Board

The Supervisory Board is the University's strategic governing body. Under its Regulation, at least 70 percent of its members must represent ministries and agencies, employers, the public and sponsors. Its current composition was approved by Order No. 311 of the Minister of Higher Education, Science and Innovation of 20 August 2024. Of its 13 members, 11 come from outside the University:

Stakeholder group	Members of the Supervisory Board
Government	Deputy Minister of Higher Education, Science and Innovation (Chair); Deputy Director of the Information and Mass Communications Agency under the Administration of the President
Elected legislators	Two deputies of the Legislative Chamber of the Oliy Majlis, one of whom chairs the nationwide "Yuksalish" movement
Civil society and non-profit organizations	Director of the Alliance Française of Tashkent (non-governmental non-profit organization); Director of the British Council in Uzbekistan
Business	Founder of the asaxiy.uz online store and the Asaxiy Books project
Media, culture and education	Editor-in-chief of the "Sport", "Sport+" and "O'zbekiston futboli" newspapers; Deputy Director of the "Dunyo bo'ylab" channel of the National Television and Radio Company; Deputy Director of the Alisher Navoi National Library; Rector of Profi University

The University is represented by the Rector and by a head of department who serves as the Board's secretary. Under its Regulation, the Board:

- approves the University's long- and medium-term strategic development program and monitors its implementation;
- approves the medium-term business plan and the parameters of income and expenditure, and reviews their execution;
- sets admission parameters for fee-paying study;
- appoints and dismisses the Rector and vice-rectors and hears their reports on the University's targets;
- approves key performance indicators and the remuneration and incentive framework for staff;
- determines how the University's development and innovation funds are used.

Decisions are taken by majority vote, with each member holding one vote, and decisions on the strategy, the business plan, admission parameters and the use of the extra-budgetary development fund require a three-quarters majority of members present. The Regulation prohibits interference in the Board's work by the Rector, state bodies or local government.

Public Council

The University Charter establishes a Public Council to provide public oversight of the University. It is made up of students, parents, activists of the Youth Affairs Agency, employers, teaching staff and representatives of civil society institutions. Under the Charter, the Public Council:

- systematically monitors the quality of education, the knowledge and teaching skills of academic staff, and the conditions provided for students;

- gives recommendations on candidates for teaching positions, with its members taking part in the department meetings at which candidates are assessed;
- considers student appeals and conducts social surveys on teaching;
- prepares proposals to improve the educational process and submits them to the University Council for discussion.

Parents are also represented on the University Council itself through the Chair of the UzSWLU Parents' Council.





Meeting of the University Council, 25 September 2025

Links with local stakeholders

Day-to-day engagement with neighborhood (mahalla) communities, the Uchtepa District administration, employers and civil society organizations is governed by the University's Policy for Identifying and Engaging Local Stakeholders, which provides for regular meetings, joint projects and public consultations before major decisions that affect the local community.

Evidence

- Charter of Uzbekistan State World Languages University (Articles 41, 54, 55 and 56): https://uzswlu.uz/backend/web/files/UzSWLU%20Regulation.pdf
- Order No. 311 of the Minister of Higher Education, Science and Innovation of 20 August 2024 approving the composition of the UzSWLU Supervisory Board, and the Regulation on the UzSWLU Supervisory Board.
- Composition of the University Council approved on 25 September 2025: https://uzswlu.uz/backend/web/uploads/pagepdf/icon/17920485090050.pdf
- Policy for Identifying and Engaging Local Stakeholders (revised January 2025): https://uzswlu.uz/backend/web/uploads/pagepdf/icon/17920501903433.pdf